

Laynhapuy Homelands Aboriginal Corporation Annual Report 2025



LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION
laynhapuy.com.au





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Acknowledgements

Aboriginal and Torres Strait Islander readers are advised that the following report may contain images and names of people who have died

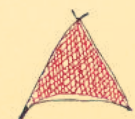
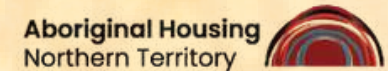
Laynhapuy Homelands Aboriginal Corporation (Laynha/LHAC) would like to acknowledge the wäṇa (Country) on which we operate as Yolŋu land and recognise Yolŋu sovereignty as well as pay respect to elders past, present and emerging.

Our Yolŋu knowledge system has evolved over more than 40,000 years and is based on the spiritual and physical association between creation and the Yolŋu people.

We recognise the fundamental right of Aboriginal people to live on their Country of affiliation and maintain language, custom and cultural practices, these rights are protected under United Nations treaties and declarations.

Laynhapuy Homelands Aboriginal Corporation would also like to thank the following organisations for their support and interest in the homelands.

Finally, thank you to all of those who have contributed to the production of this year's Annual Report.



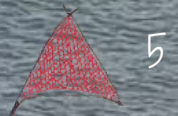
Forward Thinking

Laynha continues to grow through government grants, philanthropy, risk appropriate investing, and commercial business. The revenue of Laynha will remain a key focus as we continue to diversify sources in readiness for mine closure.

The corresponding benefits for homeland Yolngu are employment, education, housing, and improved health services which match the aspirations of both the Elders and the Board. Demonstrating our ongoing commitment to supporting the homelands movement by blending the new with the old.

To overcome the remoteness, Laynha will continue to forge professional partnerships with likeminded organisations ensuring innovation, sharing resources and knowledge. This approach will enable us to adapt to rapid changes while maintaining our determination to deliver exceptional place-based services.

To help guide the future, Yolngu in homelands are being consulted on a new strategic plan which will be rolled out in 2026.



About Us

Who we are

Laynhapuy Homelands Aboriginal Corporation (Laynha) was established in 1985 as an association to support homeland communities to determine their future, be self-sufficient and sustainable. The homelands are on Aboriginal land held as inalienable freehold title by the Arnhem Land Aboriginal Lands Trust. In 2012, Laynha was incorporated under the Corporations (Aboriginal and Torres Strait Islander) Act (CATSI Act).

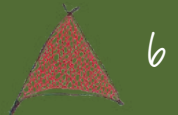
At its core, Laynha was created to support and enable the homelands movement which saw Yolngu return to their traditional land and determine their own future. Laynha supports the fundamentally important practice of self-determination so Yolngu can manage their own affairs with the objective of self-sufficiency. Laynha delivers a range of services to support around 30 homeland community settlements across a region of over 17,000km². The map on the next page shows the area serviced by Laynha. Laynha is a member based organisation which represents over 1,000 Yolngu members and is administered by a majority Yolngu Board of directors.

Our Objectives & Approach

To support this vision, Laynha has the specific objectives to:

- 1 Maintain and protect country and culture
- 2 Support good health, social welfare, community development and educational outcomes
- 3 Provide/maintain a good standard of communication and infrastructure in homelands
- 4 Improve employment, training and economic development In line with our core vision we have embedded self-determination and decision making within homeland communities.

We are working with our Board and members to increase employment on homelands. The recent change in our Chief Executive Officer has provided new energy and opportunities to move in new directions.



The Ganybu

The Ganybu traditional fishing trap or net was used to trap Gaṇ'ṇal (fresh water catfish) in fresh waters. This method of fishing was used back in the old days traditionally by Yolṇu who lived in their homelands, including the Djapu and the Dhuḍi Djapu clans.

Dhuwal Ganybuny ṇarirri ḍit'thunamirr baman' walal yukurran bāki Yolṇuy walal gapu raypinyṇur, Djapu ga Dhuḍi Djapu bāpurruy.

The old people interpreted the image of the Ganybu (net) as a fishing tool, to catch good, decent people - both Indigenous and non-Indigenous - to work together as one for Laynhapuy Homelands, in order to educate our Yolṇu of the homelands.

Naḷapaḷmirriy ṇunhi walal wopitj dhuwal Laynha maḷḷ'maraṇal ga yoranhamin walal dhiyakun Ganybu'wun wuṇḷiw, mārr ṇayi yurru dhiyaṇ wopitj'thu bāki.

The old people chose the net to be the logo of the Laynhapuy Homelands Aboriginal Corporation so that we could determine our own future, manage our own affairs and to become self sufficient and also to respect each other, through working together in partnership.

Mayaliny ṇayi dhiyak Ganybuwuny, ḍit'thun yukurra dhiyaṇ wopitj'thu Yolṇun ga ṇābakin mārr ṇilimurr yurru wangany'ṇur, manymak'kum nhina ga djāma, marṇgi'kum yutan Yolṇun, ga rrambaṇi djāma ga wangany manapan yukurra bukmak Homeland'nha.

Yananymul Mununggurr



Our Story

In the decades prior to 1970, the Yolŋu people of East Arnhem Land were congregated on missions, the most easterly of which was Yirrkala, on the Gove Peninsula. In April 1972, senior Yolŋu leaders and their extended families began moving away from the Yirrkala Mission and the expanding bauxite mining town, back to their traditional clan land around Arnhem Land.

The story of Laynhapuy Homelands Aboriginal Corporation is inseparable from the broader homeland movement led by Aboriginal peoples across the Northern Territory, which began prior to the granting of land rights in 1976. The reoccupation of homelands was a powerful assertion of cultural identity, sovereignty, and connection to ancestral estates. The homelands, spread across 18,000km², represent areas of cultural significance. For more than 40 years, Laynhapuy Homelands Aboriginal Corporation has played a crucial role in sustaining the Yolŋu homelands, delivering outreach-based services to communities far from our office locations, ensuring their ongoing viability as places of cultural, social and economic significance.

The establishment of the Laynhapuy Homelands Association Incorporated (LHAI) in 1984, enabled the support of the homelands movement. In 2012, Laynha was incorporated under the Corporations (Aboriginal and Torres Strait Islander) Act (CATSI Act), this formalised community control over service delivery and governance, ensuring that homeland residents could live on Country, in accordance with Yolŋu law and values. This was not simply a service delivery shift, but a reclamation of place, language, and cultural authority.



Our Vision

Our vision is to determine our own future, to manage our own affairs, to become self-sufficient so the homeland mala can continue to live in peace and harmony.

We aim to achieve this vision by pursuing the linked goals of cultural, economic, environmental, and social sustainability in all areas.

Our Mission

The Laynhapuy Homelands Aboriginal Corporation (LHAC or “Laynha”), is an independent provider of services and a facilitator of community and economic development for its members on homelands, governed by Yolŋu people for Yolŋu people.



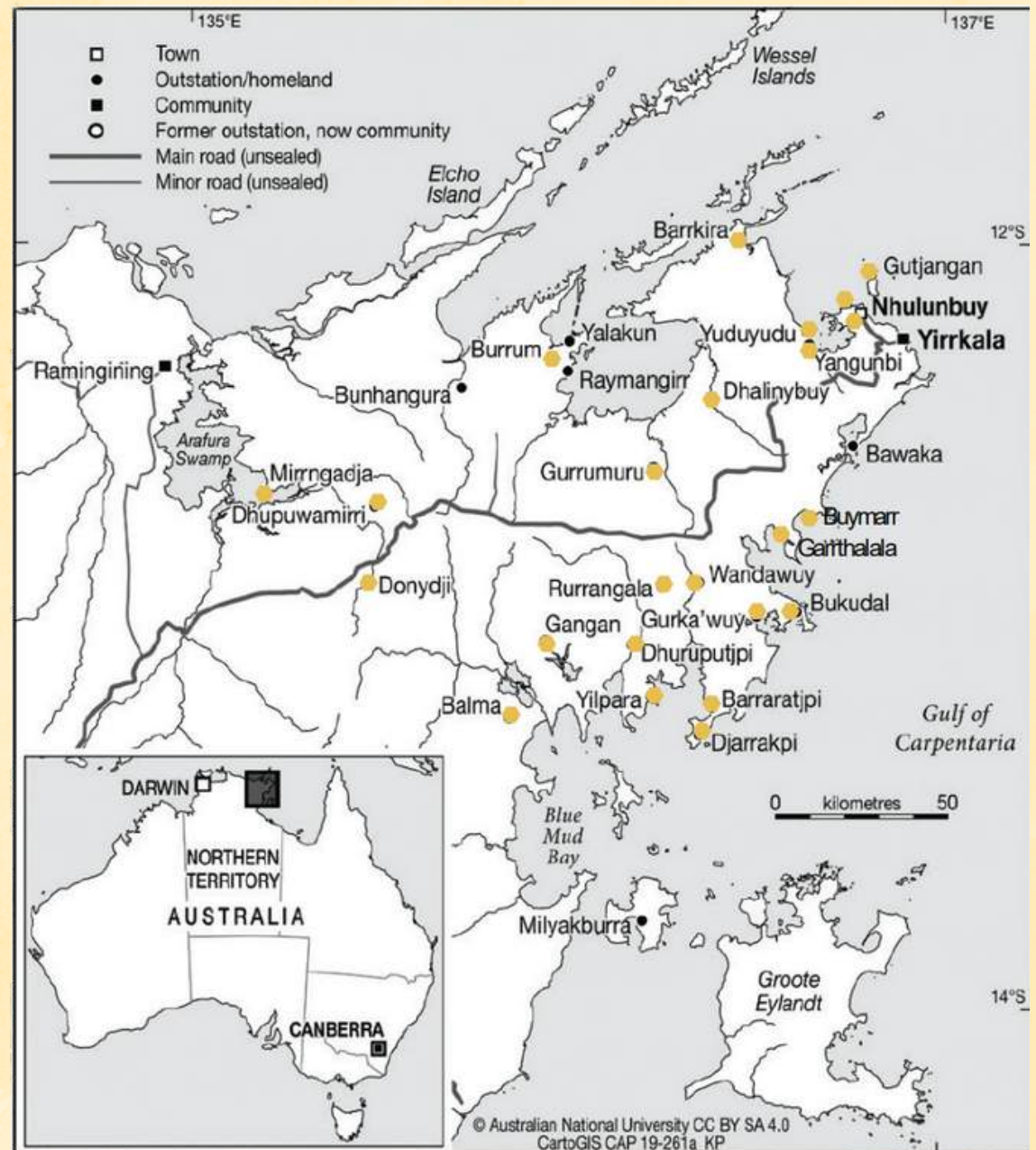
Our Service Area

27 HOMELANDS

136 FUNDED HOUSES

3 WARDS

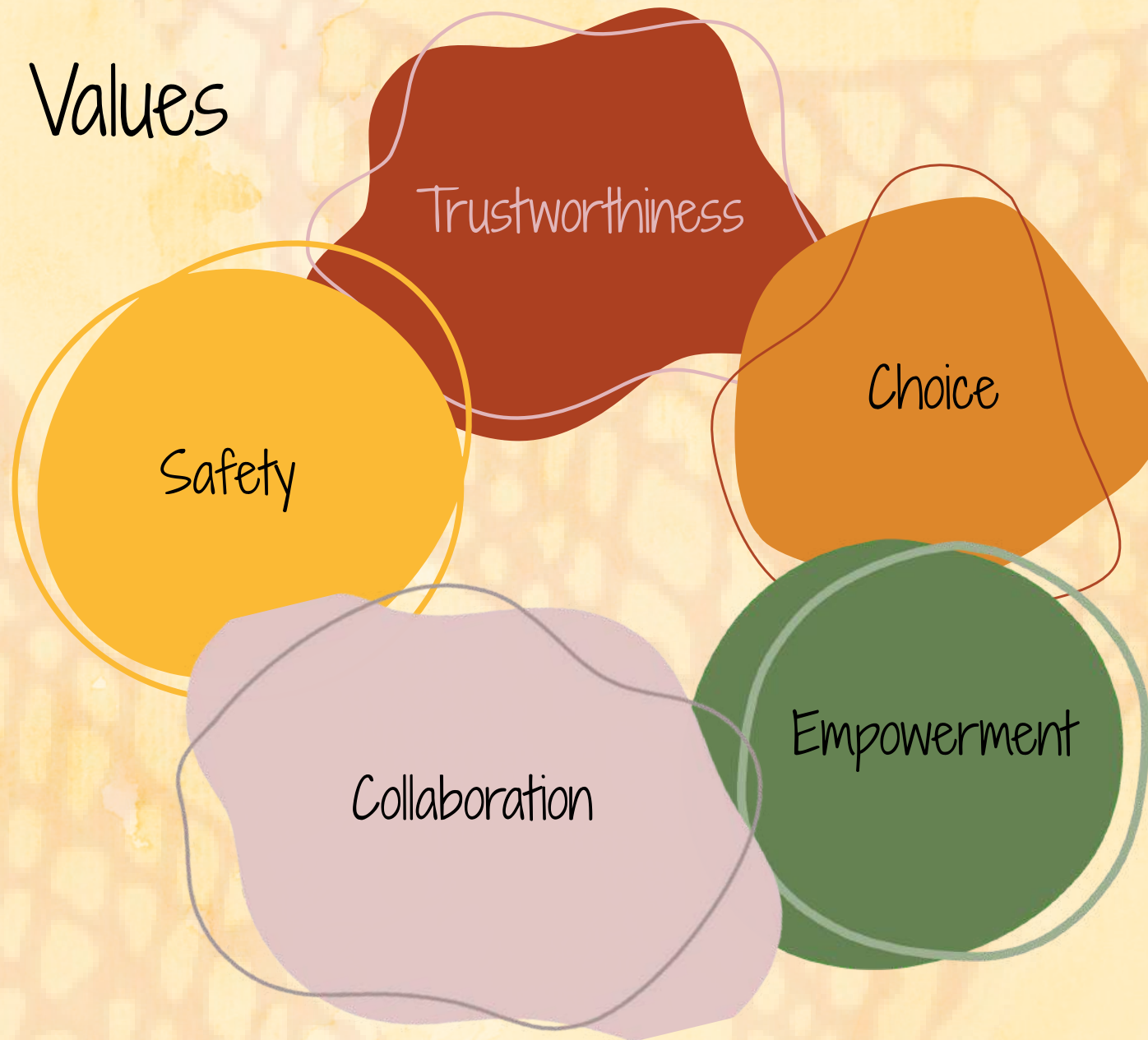
- Djalkirlpuyngu ward
- Laynhapuyngu ward
- Miyarrkapuyngu



Source: Bulloch et al 2019



Our Values



Our Board of Directors



Yananymul Mununggurr
Chairperson

Djapu woman from Garrthalala North East Arnhem Land Miwatj Region, Yananymul Mununggurr is the current Chairperson of Laynhapuy Homelands Aboriginal Corporation and she has been an outspoken advocate for improved education in this region in particular. Yananymul has served on many boards, committees and councils as her advice on community development related projects has been vital to the betterment of north east Arnhem Land. Yananymul's contribution doesn't merely extend to the homelands - her advice sweeps across health, housing, family wellbeing, cultural maintenance, employment and safe communities in general.



Barayuwa Mununggurr
Vice Chairperson

Barayuwa Mununggurr is a highly respected Djapu elder who advocates consistently for the rights of Yolŋu people to live on their traditional homelands and stay connected to Country. Barayuwa fought against Northern Territory and Federal Government plans to de-fund remote homelands. His greatest passion is protecting the Yolŋu way of life, preserving culture, history and the environment, while also improving the community's living standard. He was awarded Nhulunbuy Senior Citizen of the Year in 2022 by the Northern Territory Government.



Naypirri Gumana

Naypirri is a senior elder from the prolific art community of Gängän. He is a member of the Gumana arm of the Dhalwangy clan of the Yirritja moiety. He is a senior ceremonial and community leader and has held the position as Chair of the region's Indigenous schools council Yambirrpa. Naypirri has been a founding member of the homelands movement and has been elected as Board member of Laynhapuy Homelands since 2022.



Djambawa Marawili

Djambawa is the leader of Madarrpa clan, with senior ceremonial responsibilities in his community of Banyala and across North East Arnhem Land, where he was born. He is an artist whose work is strongly rooted in tradition and is one of the tools he uses to lead. Apart from his duties as leader of his people and artist, Djambawa has served on many boards and councils, including the Association of Northern and Kimberley Aboriginal Artists Association, Buku-Larrnggay Mulka Centre, Australia Council ATSIA Board and the Northern Land Council. He was granted a two-year Fellowship from the Australia Council in 2003. In 2014 Djambawa was appointed to the Prime Minister's Indigenous Advisory Council.



Our Board of Directors



Yindirri Guyula

Joanne plays many roles in her homeland at Donydji. Joanne is a teacher at her local school, she is recognised and respected as a community leader/elder in her Donydji Homelands community. Joanne is also an accomplished and talented Artist and weaver with works exhibited at Gapuwiyak and is soon to start her own business. She features in the film *Homeland Story* (2019) which highlights life in remote North East Arnhem Land. She became a Board member of Laynhapuy Homelands in 2022.



Yanbatji Mununggurr

Yanbatji is from Gurrumurru Homelands, he joined the Board of Laynhapuy Homelands in 2022 and the youngest board member at 20 years of age. He is a member of the Djapu clan of the Dhuwa moiety. He graduated from Makarrata School in 2020 and now studying at University of South Australia. Yanbatji works as a Youth Worker with LHAC in Gurrumurru Homelands. He is an artist with works exhibited at The Buku-Larrngay Mulka Art Centre, in Yirrkala. His works include Totem, bark painting and carvings. Yanbatji recently became a Youth Ambassador for the Northern Territory.



Araluen Maymuru

Araluen Maymuru was born in Nhulunbuy and raised across several homelands before settling in Barraratjpi and Djarrakpi. Her career spans community development, the arts, family support, and aged care, culminating in her current role as a Yirrkala Ranger. With over a decade of experience supporting families and advocating for homelands, Araluen brings a strong voice and fresh perspective to the board. She is passionate about leadership, cultural balance, and empowering women. In her spare time, she enjoys hunting, fishing, gardening, and being on country.



Graham Symons

Graham grew up in the Northern Territory including his early years living in remote communities. He has extensive experience as a board director, particularly in the not-for-profit and public sectors, and as a senior executive in the NT Public Service. He has tertiary qualifications in Science, Social Administration and Business and is a graduate member of the Australian Institute of Company Directors (AICD).



Ray Hall

Ray is an Environmental Professional with 30 years' experience in Northern Australia. Ray is a strong supporter of the homelands movement, with a strong focus on developing employment/income generating activities that support people to live and thrive on homelands where they are instrumental in and essential for the maintenance of healthy Country and culture. Ray is also an Independent Director of Injalak Arts at Gunbalanya and the Museum and Art Gallery of the NT. Ray was until recently the President of Surf Lifesaving Northern Territory and the state representative on the Surf Lifesaving Australia Board.



Our Organisational Chart



Laynhapuy Homelands Aboriginal Corporation is focused on Yolŋu employment and supporting Yolŋu to be leaders, communicators and central to all programs. In addition, Laynha works to increase the cultural capability of ŋäpaki (non-Yolŋu) staff as part of a two-way learning process.



Staffing Profile

Program	Yolngu	FTE	No. FTE	No. PT	Näpaki (non-Yolngu)	Miyalk (Female)	Dirramu (Male)	Total
Yirralka Rangers	55	41.5	9	41	5	26	34	60
Health	38	40.6	19	38	34	56	16	72
Homelands Operations	11	10.5	4	10	4	1	14	15
Corporate Services	3	4.6	2	4	3	2	4	6
Customer Services	0	1	0	0	1	1	0	1
Community Services	29	16.1	7	23	6	16	19	35
Finance	0	6	6	0	6	4	2	6



Note from the Chair

Nhamirri Bukmak,

First of foremost I acknowledge and pay my respects to the traditional owners Rirratjingu/Gumatj of the lands we operate from and also acknowledge and pay my respects to the traditional owners of the Laynhapuy, Djalkiripuyngu and Miyarrkapuyngu of the lands we provide services to.

I also take a pause and think about the loved ones that are no longer with us today and pay my respects to bukmaYolngu families Yirritja ga Dhuwa. My love and prayers ga condolences to bukma families.

Secondly, I humbly continue the position as Chair for Laynhapuy. This is a very important role as I lead Laynha representing my elders as a Djapu woman from Garrthalala. On a daily basis, I make decisions that impact Yolngu living in homelands and for our future generations.

I continue working very closely with our CEO, Glenda Abraham, who has been working closely with our Board, stakeholders, homeland residents and staff to make positive impact for our future. I'm excited by the initiatives Laynha has implemented and look forward to seeing more services and infrastructure in our homelands. I also accept the changes that have occurred within the organisation in the last 6 to 8 months and encourage everyone, especially our staff, to learn and grow as we move forward together through these changes.



We know the importance of working side by side and will continue to give advice to our CEO and Executive group to help guide the necessary changes for a sustainable Laynha as we face an unknown future without mining. There is still a gap with housing standards, education, health and without royalties Laynha runs the risk of widening this gap! I will continue to advocate with parliamentarians, industry bodies and councils for solutions to fund these needs. Laynha will also be working on its own projects to build internal economic resilience.

We know we can't achieve this by ourselves and would like to thank the people that believe in our mission and contributed their time, knowledge and resources to support Yolngu living in our homelands. Our connection to country, family and culture ensures we retain our values and are both physically and emotionally healthy.

I welcome the new RAES program to Laynha. This is a very important program for Yolngu in our region and will do everything in my power to make this program successful and working very closely with NIAA and other stakeholders. So I say welcome to the new RAES staffs to Laynhapuy.

I would like to acknowledge the CEO and all the staffs who work tirelessly in order to achieve our goals. Some of whom are always driving long distances, bearing the heat and soon it will start raining, being involved in community events and always with a smile.

This kind of team spirit is noticed by everyone and helps in my ongoing advocacy for homelands and Laynha. Finally, Christmas is just around the corner, so I say,

Wishing you an early Christmas that's merry and bright with the light of Gods Love.

God Bless bukmak.

Yananymul Mununggurr



Note from the CEO

As newly appointed CEO, I spent the first part my term focused on learning about Laynha and making necessary changes to the governance of the organisation. This resulted in a new rule book, the closure of Ganybu Housing, by merging the activities into Laynha, and hosting our first technology-enabled annual general meeting allowing over 50 members from homelands to participate, one of the largest attendance levels in years.

The **organisational structure of Laynha** has also been reset to prioritise the growth areas of the business and build upon the strong capabilities already present. This included organisational audits, cultural assessments and board consultations. Immediate outcomes for this activity created a new organisational structure, increased scope of Laynha services, creation of a dedicated **Governance Manager**, establishment of an **Audit and Risk Committee**, and commencement of a **new strategic plan** for a financially resilient Laynha beyond mine closure.

While the operating environment during the year remained volatile, with a backdrop of state and federal elections, a looming end to royalties, increased costs in service delivery and capital works, a reduction in interest on savings, persistent crime and an ongoing housing crisis, Laynha remained strong.

The organisation continued to apply and receive several grants which created **23 real jobs in homelands**, established financial literacy programs, investments in stores and other homelands capital infrastructure. This is shown in an almost **\$5M uplift in revenue** for the financial year. In addition to receiving income, Laynha was able to commence a number of outstanding projects, employ more staff, create free cashflow by diversifying assets and entering into more commercial arrangements, and invest in the security of our staff housing.

This year Laynha purchased **LiteBites Café** at the Gove Airport as a first step towards internal economic development. The café will undergo an extension providing comfortable seating area, a training for Yolngu, a retail space for our bush products and other local traders as well as supporting local tourism and business.



In May 2025 **Laynha faced a major crisis** with unprecedented rain cutting vital services to all homelands as part of a late wet season. I want to recognise Laynha's commitment, the team worked tirelessly, with a clear solutions focus to help our homeland residents through this difficult time. I also wanted to thank a number of like-minded organisations who helped in logistics and provided financial contributions, such as: NTG, GEMCO, Nautilus, Anindilyakwa Rangers, MAFS and Buku-Larrnggay Mulka.

Laynha hosted its inaugural **International Women's Day in March 2025** with nearly 100 women attending from all areas of East Arnhem Land. A panel session showcased the strength and wisdom of many successful Yolŋu women. Based on the positive feedback, Laynha is committed to cohost on an annual basis.

Finally, I would like to thank the **Laynha staff** for their resilience and openness towards the changes taking place in setting Laynha up for a renewed future. This work is not yet complete as we focus on systems to improve efficiencies, finalise the Strategic Plan from 2026 onwards and ensure Laynha is financially sustainable beyond mine closure.

I would also like to thank the Board for their guidance and make a special mention of our Chair, Yananymul Mununggurr, and Vice Chair, Barayuwa Mununggurr, who welcomed me into Laynha and their homelands and provided both cultural and strategic direction during my first year as CEO.

Glenda Abraham



5 year strategic plan

2022-2026

Defining our mission, vision and values leading up to 2026.

Our key focus areas and goals

Wellbeing	Housing and infrastructure	Employment, training and businesses	Organisations and entities
Appropriate access and support	Respected and lived	Strong in both worlds	Sustainable and proud
All members live long, happy, healthy lives with access to appropriate services that enhance social, physical and emotional wellbeing.	All members live on their homeland and have access to appropriate housing and infrastructure at a level that is equitable and affordable for all.	Laynha is focused on employment outcomes and long term goals for financial independence.	Our organisations are strong and sustainable, supporting and employing our Members in a culturally appropriate way.

Priority actions

- Focus on preventative healthcare.
- Develop and implement a program for community development projects in consultation with our members.
- Be known as a culturally informed and trauma informed workplace with trauma informed practices and knowledge.
- Establish relationships with external stakeholders to support homelands.
- Partner, connect and enable access to financial counselling services
- Implement land and sea management programs that are based on traditional practices and cultural knowledge and demonstrate environmental outcomes.
- Invest and maintain capital items that support people living and working on homelands.
- Become a registered community housing provider so as to invest in community services, enable regeneration and provide support to vulnerable people.
- Advocate and demonstrate benefits of Yolngu designed and built housing
- Take actions that reduce reliance on non renewable energy sources and contribute towards sustainability on homelands as well as a sustainable planet.
- Create more employment opportunities especially for young people and miyalk.
- Be involved and drive a pathway to become a CDP provider and create career pathways and strong Yolngu leadership team with skills development and employment at it's centre.
- Develop fee for service opportunities on 'homeland' including tourism and business enterprises
- Build formal partnerships with training centres and universities and investigate registered training provider options.
- Advocate for our Members' rights in education and employment.
- Identify alternate income streams for Laynha sustainability beyond end of mine life.
- Enhance internal governance with external service providers for human resources and work place health and safety.
- Develop and maintain profitable projects that employ, engage with and empower our members.
- Manage the benefits from the Royalty Fund to optimise revenue and growth, and increase social outcomes delivered
- Focus on effective safety and communication.
- Continue to develop and strengthen relationships with philanthropic and funding bodies to effect financial support of programs, services and business ventures.
- Advocate for homelands.

Key enablers

Culture, visibility, collaboration, partnerships, good governance across all our key focus areas



Our Key Highlights

Wellbeing

4 Stores fully maintained for food security in the homelands

67,270

Carbon credits (ACCU's from fire Abatement practices)

8,200

buffalo culled and 1800 pigs over last 4 years

11,000km

of aerial burning

Housing and Infrastructure

132

houses maintained across all homelands

45

current building projects on the go

Employment, Training, Business and Social Enterprise

40 rangers employed across 14 homelands

participants in CDP

132

6 youth workers completed a Cert II in Community Service

school graduates employed as rangers

5

Organisations & Entities

37 New jobs created

8 Board and strategy meetings held

122 Grants executed

Health & Community

1,000 patients treated by health services per month

Yolŋu place names recorded

200



Yirralka Rangers



The Yirralka Rangers are responsible for the land and sea management programs within the Laynhapuy Indigenous Protected Area (IPA).

Under the direction of the Wäṇa Watanu (traditional owners) and Djungayi (caretakers) of this Country, the Yirralka Rangers take a lead role in caring for Country and fulfilling the wishes of our old people "to determine our own future, to manage our own affairs, to become self-sufficient so that the homeland mala (clans) can continue to live in peace and harmony."

Yirralka Rangers embrace maintaining the largely pristine natural environment and protecting cultural sites, as well as developing alternative sources of income and building Yolṇu skills and capacity.

“The word Yirralka describes the attachment relationship and responsibilities between Yolṇu people and our Country.”



Yirralka Rangers

From the outset, we have pursued a 'both ways' bicultural approach integrating western skills and science with Yolŋu knowledge.

The Yirralka Rangers service delivery model is based on the majority of rangers being remotely located across 15 homelands and supported by their operational headquarters in Yirrkala.

Our work is focused largely on caring for our culture and Country, building our skills and capacity, and developing alternative sources of income.



Our core activities

- Supporting and participating in ceremony
- Managing unpermitted access to homelands
- Fisheries compliance
- Land and sea based patrolling
- Feral animal control
- Fire management and carbon abatement
- Weed control
- Biosecurity monitoring
- Ghost net and marine debris removal
- Recording Yolŋu placenames
- Intergenerational knowledge transfer
- Bush product manufacture



Caring for Country Highlights



Training

In late 2024 Yirralka and Charles Darwin University (CDU) finalised a training plan for our rangers. We stated implementing this in 2025 and have put a large number of staff through a wide range of training to ensure safety at work and support us building the skills we need to deliver our programs. This year we had a very strong miyalk involvement in training, including firearms safety, chainsaw use and tree felling, skidsteer, forklift and tractor operations. We are looking forward to continuing this partnership with CDU next year.

Feral Animal Control

In September 2024, Yirralka carried out aerial culling in Blue Mud Bay and Arnhem Bay. Our Yolŋu aerial platform shooters removed 1,000 buffalo and 800 pigs over two weeks. Rangers report that ongoing work is helping nyindjiya and mayan wänja recover. Waterways are clearer, räkäy and wäkwäk are growing, and bird life is returning. Since 2021, Yirralka has removed 8,000 buffalo and 1,800 pigs from the Laynhapuy homelands.



Emerging New Carbon Method

Yirralka, alongside several university partners, has been conducting research on a novel carbon abatement technique that focuses on managing feral ungulates, such as buffalo and pigs, on floodplains. Our collaboration with Macquarie University has demonstrated that preventing feral animals from accessing these floodplains leads to a significant reduction in carbon emissions. This innovative approach could enable Yirralka and other rangers to acquire carbon credits by decreasing feral animal populations and enhancing the health of the land. This presents yet another opportunity for Yolŋu to generate income while maintaining the well-being of their Country.



Fire Program

In 2024, Yirralka, in collaboration with Arnhem Land Fire Abatement (ALFA), successfully carried out another year of fire management across the Laynhapuy homelands. Our helicopter covered approximately 11,000 kilometers, dropping fire strategically to establish a network of fire breaks. This aerial effort was complemented by Yirralka rangers conducting roadside burning and managing homeland assets. The dedicated work of the rangers, along with early rains in November, resulted in significant carbon abatement for the year, which will fund fire management operations in 2025.

Additionally, during the year, Gabby Brennan from Macquarie University joined our rangers to explore the impact of our early dry season burning on the culturally significant wan'kurra (Brown bandicoot). Together, we set up several remote cameras in both burnt and unburnt areas to observe how the wan'kurra responded to Yirralka's Yolŋu burning practices. Gabby analysed the data late last year, revealing that wan'kurra quickly returned to the burnt areas and that their food sources and shelters remained intact. This is promising news for our fire management efforts and for maintaining the health of Country in the Yolŋu way.



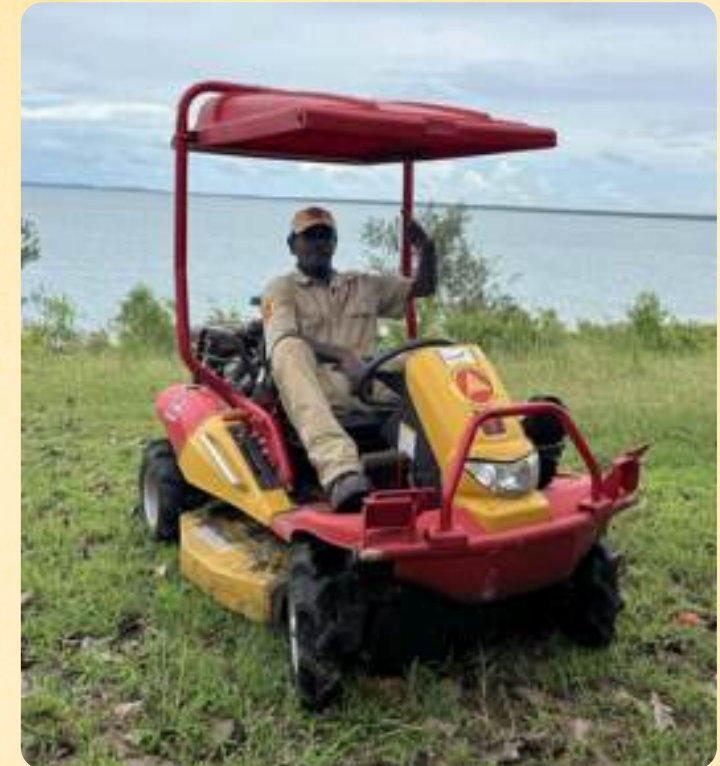
Learning on Country

Enhancing Homeland Sustainability: A Year of Growth and Progress

In 2024, the Ward Mala meeting highlighted the financial gains from the ALFA carbon abatement program. This revenue fueled significant advancements in our homelands, addressing key needs. Here's what we acquired:

- 3** state-of-the-art buggies
- 2** efficient weed spray units
- 3** versatile ride-on slashers
- 1** cutting-edge mobile mortuary trailer

These assets are now integrated into our operations, ensuring our homelands remain pristine and ready for the upcoming gurtha djäma. This year marks a pivotal step in our commitment to sustainability and community well-being.



Laynhapuy Stage 2 IPA Boundary expansion

Yirralka has completed Traditional Owner consultation and continues discussions with the Australian Government to dedicate Yolŋu lands and waters in the Laynhapuy IPA Stage 2 boundary. This project commenced in 2022 and saw over 200 Traditional Land Owners consulted about the expansion. We had a lot of support for expanding our IPA and for Yirralka rangers to caring for these areas. We hope that next year we will complete this process and be able to celebrate the dedication of this new IPA boundary.

Vessel Upgrades

Through a grant from the NT Government, Yirralka has successfully upgraded our 5 vessels this year. The upgrades encompassed enhancements to safety and navigation equipment, alongside essential repairs to ensure our fleet remains operational. Notably, we brought our two largest vessels, Yarrwarri and Miyangi, into survey. Under the guidance of Ganawa and Peter, our boats were actively deployed throughout the year, participating in joint patrols with NORFORCE and NT Fisheries.



Fisheries and Land-based Compliance

Three Yirralka rangers have successfully completed Certificate 3 in Fisheries Compliance. This training is the second step in our rangers gaining powers under the NT Fisheries Management Act. Next year we will apply to the Director of Fisheries and nominate these rangers to be considered to become Fisheries Inspectors.

In addition to this Yirralka has been having ongoing discussions with NT Parks and Wildlife Commission staff about establishing land-based compliance powers and training for Yirralka rangers. We are very excited about the potential for both Yolŋu and ŋapaki law working together to support Yolŋu ranger authority to control who comes into the Laynhapuy Homelands and IPA.



Miyalk Rangers Bush Products

The Bush Product program began in 2011, with the miyalk (female) rangers using their traditional Yolŋu healing methods, utilising local native flora in a variety of personal care products.



Bush Uni

During May and July, our team worked on developing and delivering curriculum for the 'Yolŋu Health and Wellbeing' cultural unit, which was offered at the Garrthalala homelands in the first semester of Bush Uni. The topics covered include fibre and tools, food and nutrition, as well as bush medicine and healing. Cultural maintenance is a crucial part of our work, ensuring that this knowledge is passed on to future generations.



Educational Workshops

We held sessions with the LHAC health team on "Yolŋu Medicine for Healthy Skin: Rheumatic Heart Disease Prevention," attended by ten Laynha health staff members. The training aimed to enhance understanding of plants used for skin conditions, empowering staff to connect with clients from the homelands and recognise available Yolŋu medicines. It also promoted the integration of Yolŋu healing practices into homeland health services.



Art Gallery of NSW Workshops

We hosted two masterclass workshops during the Yolŋu Power Exhibition at the Art Gallery of NSW on June 21-22. These workshops showcased our work and established a successful partnership with the gallery. Our bush products were also featured in the AGNSW Gallery Store for the exhibition's duration.



Garma Festival

The Yirralka Miyalk Rangers actively participated in this year's Garma Festival, held from August 1st to 4th, to celebrate Yolngu culture and showcase their work. Our merchandise stall featured upcycled marine debris products, hand-printed t-shirts, and bush medicines, achieving record sales of \$30,000. We supported Yolngu women in the Women's Healing Space, hosted a Bush Medicine workshop with Flinders University, and led a marine debris upcycling workshop, where participants created Garma keyrings from plastic waste.



New Senior Mentors

We welcomed five new Yolngu mentors to enhance intergenerational knowledge transfer and cultural guidance, strengthening our team. Showcasing traditional dying on silk scarves.

Essential Oil Training

In May, expert Jill Mulvaney led a week-long training on essential oil distillation and product development. This training involved engaging elders to discuss the cultural aspects of plant use, building the team's knowledge and capacity while improving safety processes.



New and Noteworthy Events

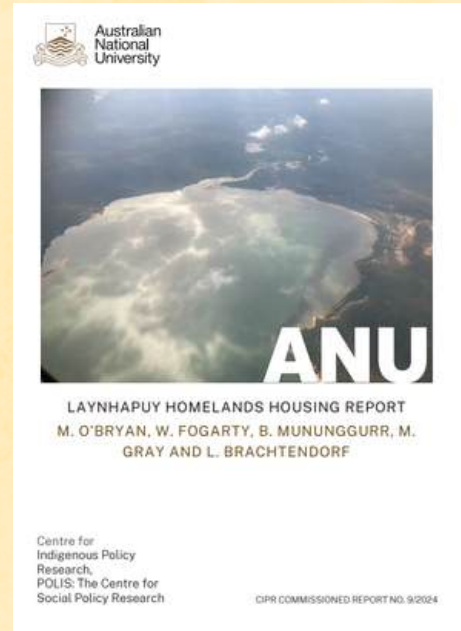


Ganybu

In April 2025, Laynha Board formally closed Ganybu Housing Aboriginal Corporation after a long period of inactivity. The entity no longer matched the needs, systems, and structure of Laynha.

ANU Housing Report

ANU was commissioned to assess the state of Homelands Housing, covering cultural and historical factors, healthy living needs, economic pressures, and the environmental impact of ageing homes. The results received national attention and continue to inform media coverage, housing forums, funding and budget decisions.



Financial Literacy

Laynha forged a strong relationship with Anglicare to reinstate the money management training and was also successful in securing new grant money to increase services to homelands. A new team has been established which is dedicated to education, enabling Yolngu to better understand their financial position.

Real Jobs

Laynha, through support of NIAA, have created 22 new jobs across the homelands. The Remote Jobs and Economic Development (RJED) program has roles in homelands maintenance, grounds management, retail, hospitality, and rangers. In addition, full training, and equipment to ensure our new employees are set up for success!



LiteBites: A New Venture in Economic Development

LiteBites signifies another exciting step for Laynha into broadening our scope for economic development. Acquired in April 2025, the café has been thriving ever since. The Laynha Board envisions steady growth for this venture, including:

- Shuttle bus services
- Expanding product lines into retail
- Launching our own bush products
- Promoting tourism
- Offering training in retail and hospitality

We are committed to investing in the café, broadening our presence, and creating a welcoming environment for you to relax with a coffee and a treat, whether before or after your flight, or anytime at all! Excitingly, the café will soon offer catering services for local businesses and those in need of meals during their charter flights.



Community Development Program

Laynha continues to deliver Community Development Programs, entering an MOU with North East Arnhem Land (NEAL) to purchase more homelands equipment. ALPA and Laynha continued to work on training outcomes, with a number of Gangan residents achieving their white cards to be ready for the refurbishment of their community. 132 participants took part in a variety of projects from community gardens, to demolishing houses, cyclone clean ups and supporting as emergency response during April 2025.



Community Maintenance and Safety

Mowing and slashing activities were prioritized across multiple homelands (e.g., Baniyala, Wandawuy, Barrkira) to manage rapid grass growth during the wet season and maintain safe living conditions. Repairs to essential equipment like tractors and generators were also completed to support these efforts.



Community Development Program

Food Security Initiatives

Homelands such as Barrkira and Garrthalala began or continued community garden projects, planting fruit-bearing trees like jackfruit and moringa to ensure long-term food availability, especially in anticipation of economic changes after Rio Tinto's departure



Collaboration and Future Planning

Garrthalala hosted a community meeting to coordinate efforts among Laynhapuy teams, focusing on employment opportunities, training, infrastructure safety, and strategies for sustaining food and resources as the mine closure approaches.



Training and Employment Progress

Several participants in Gangan completed White Card and power tool training, enabling them to enter the construction industry. Two participants have already started work in new roles following this training.



Health Services

Laynha continues to provide holistic, comprehensive and culturally appropriate health care to Yolŋu people on homelands. The health service has its administrative base in Yirrkala and outreaches to deliver primary health and wellbeing services to twenty of the homeland communities.

Laynha is committed to the wellbeing of homelands members, and achieving our goal of all members living long, happy, healthy lives with access to appropriate services that enhance social, physical and emotional wellbeing.



Our core activities

- Primary health care (community support workers, doctors, nurses, patient travel assistance).
- Allied health services (physiotherapy, podiatry, optometry, audiology)
- NDIS (coordinator of support, plan manager)
- Aged care (aged care coordinator and outreach support workers)
- Youth program (coordinator and homeland youth workers)
- Social, emotional wellbeing support team
- Community stores

These are essential services that enable Yolŋu to be able to live independently and self-determine their futures on homelands.



Health Services



Care Flight Remote Trauma Training Course

The Care Flight Remote Trauma Training Course took place in Banyala on June 3, 2025. This course was provided to our Primary Health Care team as well as to the residents of Banyala. It is specifically designed for first responders residing in remote areas, with a focus on typical trauma scenarios.

Health Education Session

Our bush products team delivered 'Yolŋu Medicine for Healthy Skin' to 10 Laynhapuy health staff, strengthening knowledge of plant-based care and supporting prevention of rheumatic heart disease.



Aged Care

This year we extended our delivery of respite and care in the Homelands by Yolŋu.

Left is a photo of Mithili, peacefully relaxing while gazing over the water.



Health Services

RFDS partnered with us to introduce the Oral Health Program to the Homelands this year. They delivered Dental Care services to our Rheumatic Heart Disease (RHD) clients as well as residents of the Homelands.

During the visit to Baniyala, a total of 64 dental consultations were conducted.



Gan Gan visit in May 2025



Christmas in the Homelands 2024

In November and December of 2024, Laynha went on a jolly adventure, visiting several homelands like Garrthalala, Gutjangan, Gan Gan, Dhalinybuy, Baniyala, Wandawuy, Balma, Doyndji, and Gurrumurru.

Spreading cheer and delivering presents to the excited children!



The Launch of Garrthalala Bush University



The official inaugural year of Garrthalala Bush University began on June 9, 2025, representing a significant milestone for the Laynhapuy Homelands Aboriginal Corporation and the broader Yolŋu community.

June was filled with festivities, teamwork, and knowledge-sharing, as the first cohort of students came together on country to embark on their educational journey in collaboration with Macquarie University, Australian National University, and various other educational partners.



Youth

Certification and Graduation

Seven youth workers have successfully completed their Certificate II in Community Services.

The graduates include:

- Bangulnga Maymuru
- Wilirriya Burarrwanga
- Marko Garmu
- Cilla Ganambarr
- Sallyanne Barabara
- Guwatjilil Wunungmurra
- Shayla Mununggurr



Celebrating Achievements

Tennis Triumph

Our Laynhapuy Homelands Tennis Team celebrated victory in the Hot Shots division at the National Indigenous Tennis Carnival in Darwin. Notably, Djamika Ganambarr received a special award for her outstanding supervision during the event, marking our first participation in this carnival.



Health Course Completion

We celebrated the achievements of ten young women from Laynhapuy Homelands who have finished the First Nations Pathways to Health course at CDU Darwin.



Operations

We have 45 capital projects underway!

Highlights achieved in the past 12 months include:

- Community consultation completed to commence the Gan Gan memorial site improvements
- Traditional Owner in Dhalinybuy has created a blueprint for future ceremonial huts
- 7 smaller homelands received new solar hot water systems
- Clinic extensions have been designed and waiting land council approval
- Visiting staff accommodation in various homelands have been approved through community consultation
- Staff housing in Yirrkala and Town have received significant safety upgrades
- Scoping of two new homelands for capital improvements
- Work commenced in Gan Gan on renovating all community houses
- A duplex for health staff is being finalised in Yirrkala with the aim to commence construction in 2026
- A strong collaboration between our RJED employees, Laynha work crew and contractors has seen growth in skill sharing and productivity
- We remain committed to the liveability in homelands and have maintained 132 houses through our municipal funds, with some properties receiving new septic systems.



Operations

Spotlight on Gan Gan

Memorial Site Improvements - \$125,000

Scope:

- Construction of a new shelter
- Upgraded seating
- Picnic areas
- Fire pits

Funding: Secured

Status: Physical work has not yet begun - Project mobilisation is currently in progress

Health Staff Accommodation - \$384,000

Proposed Relocation and Development of New Health Staff Accommodation

- **Funding:** secured; however, we are actively seeking additional funding to fulfill the complete project requirements.
- **Status:** Currently in the planning phase, awaiting further investment.

Gan Gan Solar Hybrid Array Site - \$3.7M

Project Scope: Construction of New Solar Hybrid System

Funding: Secured

Design Report: Completed

Expression of Interest: Issued to contractors

Challenges: Facing land tenure issues

Status: Currently in the planning phase, with design yet to begin.



Homelands Housing Infrastructure Program (HHIP) Upgrades - \$4 million

Refurbishment of 13 Funded Houses

- **Project aim:** to upgrade 13 funded houses to ensure they meet minimum sanitary and healthy living standards.
- **Status:** Approximately 30% of the project is complete. Work is progressing and is expected to be finished by December 2025.



Financials

Financial Controller's Note

Having recently joined Laynhapuy Homelands Aboriginal Corporation (Laynha) as Financial Controller, I am deeply humbled to contribute to an organisation so firmly rooted in the East Arnhem region and its people. Laynha's work, delivering essential services across 30 remote Yolŋu homelands, embodies the strength and self-determination of our communities. It is a privilege to support our teams as they advance the cultural, social, and economic wellbeing of the homelands.

With over a decade of experience living and working in the region, I bring a background spanning finance, governance, housing, community services, and Indigenous business development. My career has focused on building strong systems that empower frontline delivery and strengthen accountability. I am passionate about supporting financial capability and resilience within Laynha.

The 2024–25 financial year saw Laynha continue to grow and deliver for our homelands. Through disciplined financial management and strategic investment, the organisation achieved a surplus of \$5.3 million. Revenue increased on the back of several new grants, enabling us to expand service delivery, increase employment opportunities, and deliver more projects on-country. These results reflect a strong focus on governance, transparency, and efficiency, while ensuring every dollar spent drives tangible community outcomes.

Looking ahead, my vision for Laynha Finance is transformation through innovation. We are modernising our finance systems to deliver greater efficiency, transparency, and impact. Key priorities include simplified financial systems and digital transformation to replace manual processes, streamline reporting and procurement and enhance financial visibility. This will empower managers with real-time data and build capacity within the organisation, enabling more strategic focus on projects and improvement opportunities.

As we prepare for the ceasing of mining royalties, our financial strategy is focused on resilience and sustainability. Laynha is committed to diversifying income sources and developing new funding partnerships, strengthening internal processes and risk management frameworks, safeguarding investments, and supporting pathways toward greater economic independence for future generations. We will continue to navigate the changing landscape with discipline, collaboration, and a shared commitment to our mission: enabling strong, healthy, and self-determined homelands.

Sophie Szykarski



Directors Report

Laynhapuy Homelands Aboriginal Corporation

ABN: 86 695 642 473

Directors' Report 30 June 2025

The directors present their report, together with the financial statements of the Group, being the Corporation and its controlled entity, for the financial year ended 30 June 2025.

1. General Information

Information on Directors

The names of each person who has been a director during the year and to the date of this report are:

Yananymul Mununggurr	Chairperson
Barayuwa Mununggurr	Vice Chairperson
Djambawa Marawili AO	Director
Naypirri Gumana	Director
Yindirri Guyula	Director
Yanbatji Mununggurr	Director
Graham Symons	Director
Ray Hall	Director
Araluen Maymunu	Director (appointed 13/11/24)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Principal activities

The principal activity of the Group during the financial year was the development of and support for the activities of homeland facilities.

No significant change in the nature of these activities occurred during the year.

2. Operating results for the Year

The Consolidated Surplus of the Group for the year amounted to 5,305,273 (2024: \$6,768,752).

3. Other Items

Significant changes in state of affairs

During the year, the directors of the Ganybu Housing Aboriginal Corporation (controlled entity) made the resolution to wind up its operations and was deregistered from the Office of the Registrar of Indigenous Corporations on 26 March 2025. This significant change in the nature of the activities of the controlled entity resulted in the deconsolidation as a subsidiary of the Corporation.

Matters or circumstances arising after the end of the year

No matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Group, the results of those operations or the state of affairs of the Group in future financial years.

Future developments

The Group expects to maintain the present status and level of operations.

Laynhapuy Homelands Aboriginal Corporation

ABN: 86 695 642 473

Directors' Report 30 June 2025

Meetings of Directors

During the financial year, 5 meetings of directors were held. Attendances by each director during the year were as follows:

Name	Meetings Eligible	Meetings Attended
Yananymul Mununggurr	5	5
Barayuwa Mununggurr	5	5
Djambawa Marawili AO	5	4
Naypirri Gumana	5	5
Yindirri Guyula	5	5
Yanbatji Mununggurr	5	5
Graham Symons	5	5
Ray Hall	5	5
Araluen Maymunu	2	2

Auditor's Independence Declaration

The lead auditor's independence declaration in accordance with the *Corporation (Aboriginal and Torres Strait Islander) Act 2006*, for the year ended 30 June 2025 has been received and can be found on the page 3 of the financial report.

Signed in accordance with a resolution of the Board of Directors.

Chairperson 
Ms Yananymul Mununggurr

Dated this 20th Day of October, 2025



Auditor's Independence Declaration to the Directors of Laynhapuy Homelands Aboriginal Corporation



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Auditor's Independence Declaration to the Directors of Laynhapuy Homelands Aboriginal Corporation

As auditor of Laynhapuy Homelands Aboriginal Corporation for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

- (i) no contraventions of the auditor independence requirements of the *Corporations (Aboriginal and Torres Strait Islander) Act 2006* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Laynhapuy Homelands Aboriginal Corporation and the entity it controlled during the financial year.

PKF Merit

PKF MERIT

A handwritten signature in black ink, appearing to read "Matthew Kennon", written over a light blue circular background.

MATTHEW KENNON

PARTNER

DARWIN

DATE: 28 OCTOBER 2025



LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION
CONSOLIDATED STATEMENT OF PROFIT OR LOSS
AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 \$	2024 \$
Revenue			
Revenue	3	33,335,072	28,577,654
Other income	3	884,824	722,350
Total Revenue		34,219,896	29,300,004
Expenses			
Employee benefits expense		(11,156,484)	(9,571,975)
Consultant & contract fees		(7,667,697)	(4,532,251)
Fuel		(1,061,920)	(960,756)
Insurance		(769,672)	(829,781)
Materials, parts & supplies		(1,175,822)	(1,350,606)
Travel & accommodation		(1,021,319)	(807,237)
Other expenses		(4,032,912)	(2,968,084)
Finance costs		(16,635)	(729)
Finance costs - leases		(144,191)	(136,539)
Depreciation expense	9	(1,512,913)	(1,336,807)
Amortisation – Right of use assets		(224,969)	(236,487)
Impairment loss	9	(130,089)	-
Total Expenses		(28,914,623)	(22,631,252)
Surplus before income tax		5,305,273	6,768,752
Income tax (Expense)/ Benefit		-	-
Surplus for the year		5,305,273	6,768,752
Other comprehensive income for the year		-	-
Total comprehensive income for the year		5,305,273	6,768,752

LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

	Notes	2025 \$	2024 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	32,098,799	27,126,290
Trade and other receivables	5	1,025,708	344,388
Inventories	6	46,869	24,575
Other assets		90,464	42,231
TOTAL CURRENT ASSETS		33,261,840	27,538,672
NON-CURRENT ASSETS			
Property, plant and equipment	9	16,152,122	14,647,280
Right of use assets	7	2,146,802	2,014,478
Intangible asset		90,000	-
TOTAL NON-CURRENT ASSETS		18,388,924	16,661,738
TOTAL ASSETS		51,650,764	44,200,410
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	10	1,239,628	1,026,099
Lease liabilities	7	604,773	733,577
Contract liabilities	11	7,869,818	5,939,412
Employee benefits	12	1,344,732	1,407,060
TOTAL CURRENT LIABILITIES		11,058,951	9,106,148
NON-CURRENT LIABILITIES			
Employee benefits	12	189,501	218,341
Lease liabilities	7	2,231,179	2,010,061
TOTAL NON-CURRENT LIABILITIES		2,420,680	2,228,402
TOTAL LIABILITIES		13,479,631	11,334,550
NET ASSETS		38,171,133	32,865,860
EQUITY			
Unexpended grant reserve		1,579,383	1,204,838
Retained earnings		36,591,750	31,661,022
TOTAL EQUITY		38,171,133	32,865,860



LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025

2025	Retained Earnings \$	Unexpended Grant Reserve \$	Total \$
Balance at 1 July 2024	31,661,022	1,204,838	32,865,860
Total comprehensive income for the year			
Surplus	5,305,273	-	5,305,273
Other comprehensive income	-	-	-
Total comprehensive income for the year	5,305,273	-	5,305,273
Transfer (from)/to Reserve	(374,545)	374,545	-
Balance at 30 June 2025	36,591,750	1,579,383	38,171,133

2024	Retained Earnings \$	Unexpended Grant Reserve \$	Total \$
Balance at 1 July 2023	26,097,108	-	26,097,108
Total comprehensive income for the year			
Surplus	6,768,752	-	6,768,752
Other comprehensive income	-	-	-
Total comprehensive income for the year	6,768,752	-	6,768,752
Transfer (from)/to Reserve	(1,204,838)	1,204,838	-
Balance at 30 June 2024	31,661,022	1,204,838	32,865,860

LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION
CONSOLIDATED STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025 \$	2024 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		34,472,389	30,411,514
Payments to suppliers and employees		(26,831,369)	(20,822,407)
Interest received		971,391	796,683
Finance costs		(160,826)	(137,268)
Net cash flows provided by operating activities		8,451,585	10,248,520
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant, and equipment		(3,147,864)	(2,422,620)
Purchase of investment		(90,000)	-
Proceeds from property, plant & equipment		-	523,958
Net cash flows used in investing activities		(3,237,864)	(1,898,664)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings		-	(149,555)
Repayment of lease liabilities		(241,212)	(295,390)
Net cash flows used in financing activities		(241,212)	(444,945)
Net increase in cash held		4,972,509	7,904,911
Cash at beginning of reporting period		27,126,290	19,221,379
Cash at end of reporting period	4	32,098,799	27,126,290



Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

1. Corporation Information and Material Accounting Policies Information

The financial report includes the consolidated financial statements and notes of Laynhapuy Homelands Aboriginal Corporation (the Corporation) and the controlled entity (the Group). The Corporation is incorporated and domiciled in Australia. The Corporation is registered Aboriginal and Torres Strait Islander Corporation under the *Corporations (Aboriginal and Torres Strait Islander) Act 2006* and a not-for-profits entity under the *Australian Charities and Not-for-profits Commission Act 2012*. The Corporation is not-for-profit for the purposes of financial reporting.

The Corporation is principally engaged in the development of and support for the activities of homeland facilities. The registered office is located at 86 Galpu Road, Yirrkala, NT 0880, Australia.

The Group prepares its financial report based on the currency of the primary economic environment in which the Group operates (functional currency). The financial report is presented in Australian dollars which is the Group's functional and presentation currency.

The consolidated financial statements of Laynhapuy Homelands Aboriginal Corporation and the controlled entity for the year ended 30 June 2025 were authorised for issue in accordance with a resolution of the Directors on the date shown in the Directors' Declaration.

(a) Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations (Aboriginal and Torres Strait Islander) Act 2006*.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. Amounts are rounded to nearest Australian dollar.

(b) Principles of consolidation

The consolidated financial statements include the financial position and performance of the controlled entity from the date on which control is obtained until the date that control is lost. Control is defined as the power to govern the financial and operating policies of an entity to obtain benefits from its activities.

Intragroup assets, liabilities, equity, income, expenses and cash flows relating to transactions between entities in the consolidated entity have been eliminated in full for the purpose of these consolidated financial statements.

During the year, the directors of the Ganybu Housing Aboriginal Corporation (the controlled entity) made the resolution to wind up its operations and was deregistered from the Office of the Registrar of Indigenous Corporations on 26 March 2025. This significant change in the nature of the activities of the controlled entity resulted in the deconsolidation as a subsidiary of Laynhapuy Homelands Aboriginal Corporation.

(c) Income tax

No provision for income tax has been raised as the Corporation is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

(d) Good and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the consolidated statement of financial position.

Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

1. Material Accounting Policies Information (continued)

(d) Good and services tax (GST) (continued)

Cash flows in the consolidated statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(e) Adoption of new and revised accounting standards

The Group has adopted all of the new or amended Accounting Standards issued by the Australian Accounting Standards Board (AASB) that are mandatory for the current reporting period. The adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the Group.

(f) Standards and amendments issued but not yet effective

The AASB has issued other new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the Group. The directors have decided not to early adopt any of the new and amended pronouncements.

2. Critical accounting estimates and judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

Performance obligations under AASB 15

To identify a performance obligation under AASB 15, the promise must be sufficiently specific to be able to determine when the obligation is satisfied. Management exercises judgement to determine whether the promise is sufficiently specific by taking into account any conditions specified in the arrangement, explicit or implicit, regarding the promised goods or services. In making this assessment, management includes the nature/ type, cost/ value, quantity and the period of transfer related to the goods or services promised.

Estimation of useful lives of property, plant and equipment

The Group determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Impairments of assets

The Group assesses impairment of assets at each reporting date by evaluating conditions specific to the Group and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Employee benefits

For the purpose of measurement, AASB 119: *Employee Benefits* defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. As the Group expects that most employees will not use all of their long service leave entitlements in the same year in which they are earned or during the 12-month period that follows, the directors believe that obligations for long service leave entitlements satisfy the definition of other long-term employee benefits and, therefore, are required to be measured at the present value of the expected future payments to be made to employees.



Notes to the Consolidated Financial Statements
For the Year ended 30 June 2025

3. Revenue and Other Income

Revenue from continuing operations

	2025	2024
	\$	\$
Sales Revenue		
Provision of services	5,071,823	4,832,013
Other revenue		
Royalties & gifts	4,465,234	4,238,674
Grants	22,676,295	18,728,973
Interest income	971,391	796,683
Government rebates	150,329	191,411
Total other revenue	28,263,249	23,945,641
Total Revenue	33,335,072	28,777,654
Other income	861,057	335,011
Gain on termination of leases	23,767	-
Gain on disposal of fixed assets	-	397,339
Total Other Income	884,824	722,350

Revenue is recognised at an amount that reflects the consideration to which the entity is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the entity: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognizes revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates. All revenue is stated net of the amount of goods and services tax (GST).

Rendering of services

Revenue from the sale of goods is recognized at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Royalties

Royalties are recognised as revenue when received.

Grant revenue

Grant revenue is recognised in profit or loss when the Group satisfies the performance obligations stated within the funding agreements.

Notes to the Consolidated Financial Statements
For the Year ended 30 June 2025

6. Inventories

	2025	2024
	\$	\$
Stores and consumables	46,869	24,575

Inventories are measured at cost. Cost of inventory is determined using the first-in-first-out basis and are net of any rebates and discounts received.

7. Leases

	2025	2024
	\$	\$
Right-of-use Assets		
NON-CURRENT		
NLC Leases	2,245,210	2,190,595
Less accumulated amortisation	(674,559)	(553,739)
Motor vehicles leases	1,702,002	1,451,280
Less accumulated amortisation	(1,232,575)	(1,207,493)
Office Lease	158,687	159,887
Less accumulated amortisation	(51,964)	(24,852)
	2,146,802	2,014,479

Lease liabilities

CURRENT

NLC Leases	107,951	101,012
Motor vehicle	471,083	609,016
Office Lease	25,739	23,547
	604,773	733,577

NON-CURRENT

NLC Leases	1,658,946	1,715,320
Motor Vehicle	482,652	179,422
Office Lease	89,580	115,319
	2,231,179	2,010,061

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.



Notes to the Consolidated Financial Statements For the Year ended 30 June 2025

3. Revenue and Other Income (continued)

If conditions are attached to the grant which must be satisfied before the Group is eligible to retain the contribution, the grant will be recognised in the statement of financial position as a liability (unexpended grant) until those conditions are satisfied.

Other income

Other income is recognised on an accruals basis when the Group is entitled to it.

4. Cash and cash equivalents

	2025 \$	2024 \$
Cash at bank and in hand	32,098,799	27,126,290

Cash and cash equivalents comprise cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Bank overdrafts also form part of cash equivalents for the purpose of the consolidated statement of cash flows and are presented within current liabilities on the consolidated statement of financial position.

The Corporation receives Royalty payments from the Northern Land Council on behalf of the Yolngu people of the Laynhapuy Homelands. These funds are restricted from the operations of the Corporation. The balance of these restricted funds as at 30 June 2025 was \$17,418,054 (2024 \$13,017,023).

5. Trade and other receivables

	2025 \$	2024 \$
Trade receivables	152,584	112,191
Accrued income	873,124	232,386
Total current trade and other receivables	1,025,708	344,386

Trade receivables and other debtors include amounts due from trade debtors, donors and any outstanding grants receipts. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as noncurrent assets.

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement between 30 and 90 days.

The entity has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue. The management's assessment for any indicators of impairment of financial assets has not resulted in recognition of any impairment loss for the year ended 30 June 2025.

Notes to the Consolidated Financial Statements For the Year ended 30 June 2025

7. Leases (continued)

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the company expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of-use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

Lease payments for short-term leases with terms of 12 months or less and leases of low-value assets are expensed to profit or loss as incurred.

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Corporation's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

8. Related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

(a) Entity controlled by the Corporation

	Country of Incorporation	Percentage controlled (%)	
		2025	2024
Ganybu Housing Aboriginal Corporation (Ganybu)	Australia	-	100

Ganybu was a subsidiary and 100% controlled by the Corporation prior to its deregistration on 26 March 2025. Ganybu was incorporated with the principal objective of constructing housing in the Northern Territory for use by Aboriginal people within the Northern Territory.

(b) Entity exercising control over the Group

Laynhapuy Homelands Aboriginal Corporation is the ultimate parent entity and exercises control over the Group.

(c) Other related parties

Other related parties include the close family members of KMP and any entities controlled or jointly controlled by KMP or their close family members. Close family members include a spouse, child and dependent of a KMP or their spouse.

(d) Key management personnel remuneration

	2025 \$	2024 \$
Key Management Personnel Remuneration	1,357,263	1,072,877



Notes to the Consolidated Financial Statements
For the Year ended 30 June 2025

9. Property, plant, and equipment

	2025	2024
	\$	\$
Buildings at cost	23,317,916	21,170,240
Accumulated depreciation	(10,420,500)	(9,712,909)
Accumulated Impairment	(130,089)	-
Total buildings	<u>12,767,327</u>	<u>11,457,332</u>
Plant and equipment at cost	3,645,471	3,132,800
Accumulated depreciation	(2,749,514)	(2,477,967)
Total plant and equipment	<u>895,957</u>	<u>654,833</u>
Furniture, fixtures and fittings at cost	989,387	771,508
Accumulated depreciation	(570,687)	(534,294)
Total furniture, fixtures and fittings	<u>418,700</u>	<u>237,212</u>
Motor vehicles at cost	3,007,935	3,213,089
Accumulated depreciation	(2,095,475)	(2,133,231)
Total motor vehicles	<u>912,460</u>	<u>1,079,858</u>
Infrastructure at cost	1,694,256	1,694,256
Accumulated depreciation	(701,949)	(647,615)
Total infrastructure	<u>992,307</u>	<u>1,046,641</u>
Computers at cost	1,233,696	1,107,644
Accumulated depreciation	(1,068,325)	(936,060)
Total computers	<u>165,371</u>	<u>171,584</u>
Total property, plant, and equipment	<u>16,152,122</u>	<u>14,647,260</u>



Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

9. Property, plant, and equipment (continued)

(a) Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Buildings \$	Plant and Equipment \$	Fixtures and Fittings \$	Motor Vehicles \$	Infrastructure \$	Computer Equipment \$	Total \$
Year ended 30 June 2025							
Balance at the beginning of year	11,457,332	654,633	237,212	1,079,858	1,046,641	171,584	14,647,260
Additions	2,147,675	512,871	217,881	143,385	-	126,052	3,147,864
Disposals – Cost	-	-	-	348,538	-	-	348,538
Disposals – Accum. Depr.	-	-	-	(348,538)	-	-	(348,538)
Depreciation expense	(707,591)	(271,547)	(36,392)	(310,784)	(54,334)	(132,265)	(1,512,913)
Impairment loss	(130,089)	-	-	-	-	-	(130,089)
Balance at the end of the year	12,767,327	895,957	418,700	912,460	992,307	165,371	16,152,122
Year ended 30 June 2024							
Balance at the beginning of year	10,940,021	607,846	112,796	635,814	1,100,975	262,392	13,659,844
Additions	1,169,408	243,513	142,250	818,849	-	48,600	2,422,620
Disposals	-	-	-	(98,397)	-	-	(98,397)
Depreciation expense	(652,097)	(196,726)	(17,834)	(276,408)	(54,334)	(139,408)	(1,336,807)
Balance at the end of the year	11,457,332	654,633	237,212	1,079,858	1,046,641	171,584	14,647,260



Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

9. Property, plant, and equipment (continued)

Property, plant and equipment are measured using the cost model less any accumulated depreciation and impairment losses.

Where the cost model is used, the asset is carried at its cost less any accumulated depreciation and any impairment losses. Costs include purchase price, other directly attributable costs and the initial estimate of the costs of dismantling and restoring the asset, where applicable.

Land and buildings

Land and buildings are measured using the cost model.

Freehold land and buildings that have been contributed at no cost, or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Plant and equipment

Plant and equipment are measured using the cost model. Cost includes expenses that are directly attributable to asset.

Plant and equipment that have been contributed at no cost, or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all property, plant and equipment, except for freehold land is depreciated on a straight-line method from the date that management determine that the asset is available for use.

Leasehold improvements are depreciated over the shorter of the term of the lease and the assets useful life.

The estimated useful lives used for each class of depreciable asset are shown below:

Fixed asset class	Useful life
Buildings	30-40 years
Plant and Equipment:	5-15 years
Furniture, Fixtures and Fittings	5-10 years
Motor Vehicles	5 years
Infrastructure	5-30 years

The administration building and workshop at 96 Galpu Road and the various staff housing at Yimkala is situated upon Aboriginal land in which the group has formal tenure under Section 19 of the *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)*, for a period of 20 years, commencement date 1 July 2018. This land is administered under statute by the Northern Land Council.

The Group has constructed and utilises various buildings and infrastructure at various community sites in the East Arnhem region. The land is situated upon Aboriginal land in which the group has formal tenure under Section 19 of the *Aboriginal Land Rights (Northern Territory) Act 1976 (Cth)*. This land is administered under statute by the Northern Land Council.

The value to the Group for buildings, infrastructure and improvements is dependent upon the Group's continuing tenure of the land in which the buildings, infrastructure and improvements are situated.

In addition to the foregoing, the Group utilises land at Nhulunbuy upon which residential structures have been built. The allotments at Nhulunbuy are held on a leasehold basis, where by each allotment is subject to a lease until 2053 between Rio Tinto Alcan and the Group.

Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

10. Trade and other payables

	2025 \$	2024 \$
CURRENT		
Trade Payables	21,975	194,158
GST Payable	240,525	250,682
Other payables	977,128	581,259
	<u>1,239,628</u>	<u>1,026,099</u>

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Group during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

11. Contract liabilities

	2025 \$	2024 \$
Unexpended grant funds	7,853,058	6,922,852
Unearned Income	16,760	16,760
Total current contract liabilities	<u>7,869,818</u>	<u>6,939,612</u>

Grant funding received with sufficiently specific performance obligations attached is initially recorded as a liability. It is recognised as revenue as the performance obligations are satisfied.

12. Employee benefits

	2025 \$	2024 \$
CURRENT		
Long service leave	340,180	408,024
Provision for RDO	44,887	9,914
Annual Leave	959,665	981,122
	<u>1,344,732</u>	<u>1,407,060</u>
NON-CURRENT		
Long service leave	189,501	218,341
	<u>189,501</u>	<u>218,341</u>



Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

12. Employee benefits (continued)

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than twelve months after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cash flows are discounted using market yields on corporate bonds with terms to maturity that match the expected timing of cash flows. Changes in the measurement of the liability are recognised in profit or loss.

13. Auditors' Remuneration

The total remuneration paid to auditors for auditing the Financial Reports is \$35,000 (2024: \$33,500).

14. Commitments and contingencies

In the opinion of the Directors, the Group did not have any material commitments and contingencies at 30 June 2025.

15. Events occurring after the reporting date

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years. The financial report was authorised for issue on the date shown in the directors' declaration by the Board of Directors.

Notes to the Consolidated Financial Statements

For the Year ended 30 June 2025

Directors' Declaration

The Board of Directors of Laynhapuy Homelands Aboriginal Corporation, hereby state that in our opinion:

1. There are reasonable grounds to believe that the Corporation will be able to pay its debts when they become due and payable, and
2. The financial statements and notes are in accordance with the *Corporations (Aboriginal and Torres Strait Islander) Regulations 2017* including:
 - a) complying with Accounting Standards – Simplified Disclosures, and
 - b) providing a true and fair view of the financial position and performance of the Corporation and the consolidated entity

Made in accordance with a resolution of the Board of Directors.

Chairperson:



Dated this 28th Day of October, 2025



In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The Directors of the Corporation are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the Corporations (Aboriginal and Torres Strait Islander) Act 2006 and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Corporation or Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's or the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION

Opinion

We have audited the financial report of Laynhapuy Homelands Aboriginal Corporation (the Corporation) and its subsidiary (collectively the Group), which comprises the Group consolidated statement of financial position as at 30 June 2025, the Group consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, notes to the consolidated financial statements, including material accounting policy information, and the directors' declaration.

In our opinion the accompanying financial report of Laynhapuy Homelands Aboriginal Corporation in accordance with the Corporations (Aboriginal and Torres Strait Islander) Act 2006 including:

- (a) giving a true and fair view of the Group's financial position as at 30 June 2025 and of their financial performance for the year ended on that date;
- (b) complying with Australian Accounting Standards – Simplified Disclosures and the Corporations (Aboriginal and Torres Strait Islander) Regulations 2017.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations (Aboriginal and Torres Strait Islander) Act 2006 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information is the directors' report accompanying the financial report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

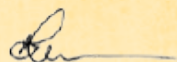


- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's or Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation or the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PKF Merit

PKF Merit



MATTHEW KENNON

PARTNER

DARWIN

DATE: 28 OCTOBER 2025

